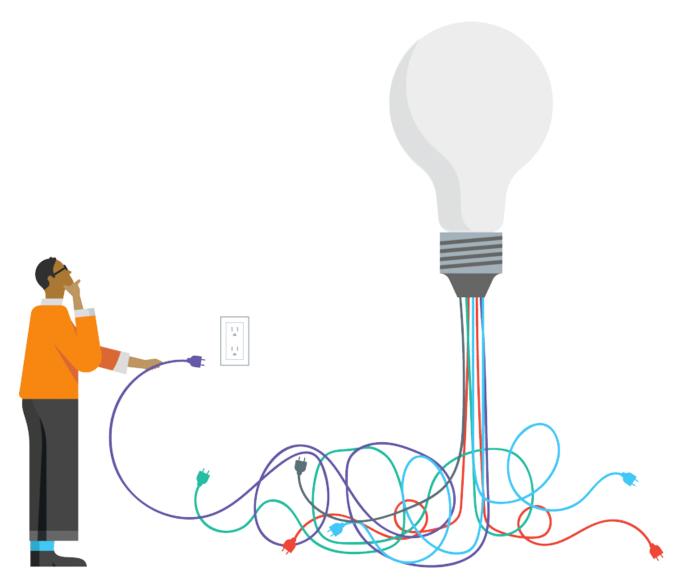
Bonus Tips for Nonprofit Boards: What Not To Do



Board Tips on Dos and Don'ts

Do	Don't
Think Big Picture Tie decisions and actions back to mission and organizational health	Get into the Weeds Avoid focusing on small issues or program- level decisions
Learn the Business Understand the financial condition, context, how the business model works and what's important to monitor	Silo Finances Prevent separating finances from programs, people or impact
Think Full Cost Discuss how to plan for financial needs beyond the budget, such as reserves, working capital or facility	Fear a Surplus Breakeven budgeting is not enough nonprofits need surpluses to manage effectively
Monitor Keep an eye on financial health through concise reports that help in making informed decisions	Rubber Stamp Refrain from making decisions without knowing how it affects your mission and financial health
Collaborate to Address Issues Engage in productive conversations about financial health, risk and opportunity, giving staff time to prepare and address issues	Surprise & Derail Partner with staff to determine how to pursue important issues before, during and after meetings